

A letter from EMC's Chairman, President and Chief Executive Officer

Dear Shareholders,

At EMC's 2007 Annual Meeting, shareholder proposals relating to the election of directors by majority vote and the adoption of simple majority vote received significant support. I indicated at the meeting that we would take another look at the issues raised by these two proposals and report our conclusions to you.

Over the past several months, the Corporate Governance and Nominating Committee and the Board of Directors closely reexamined the various arguments for and against the proposals as well as the views of shareholders on these topics. After taking all this into account, the Board has decided to implement both of these proposals.

1. Election of Directors by Majority Vote

We believe that there is still uncertainty under Massachusetts law regarding changing the vote standard for director elections from a plurality standard to a majority standard and that the voting policy previously adopted by our Board largely accomplishes the same goals as a majority vote standard. We also recognize that many shareholders believe a majority vote standard would increase the Board of Directors' accountability to shareholders and provide shareholders with a more meaningful role in director elections.

***After considering all of these factors, the Board has decided to submit to shareholders for approval, at EMC's 2008 Annual Meeting, a proposal to amend EMC's governance documents to change to a majority vote standard for the election of directors.***

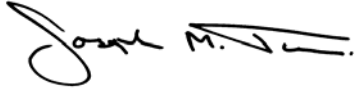
2. Adoption of Simple Majority Vote

We believe that the limited applicability of EMC's two-thirds vote requirement to certain fundamental decisions, including charter amendments and extraordinary transactions, serves to ensure that such changes are only made when a broad consensus of shareholders agrees that change is prudent. We also recognize that many EMC shareholders believe that eliminating supermajority requirements would provide shareholders with a greater voice in expressing their views on matters impacting EMC.

***After considering all of these factors, the Board has decided to submit to shareholders for approval, at EMC's 2008 Annual Meeting, a proposal to amend EMC's governance documents to adopt simple majority vote.***

We believe these steps demonstrate our responsiveness to shareholders and our commitment to corporate governance best practices. Thank you for your continued interest in EMC.

Regards,

A handwritten signature in black ink, appearing to read "Joseph M. Tucci". The signature is fluid and cursive, with a prominent loop at the beginning and a long, horizontal stroke at the end.

Joseph M. Tucci  
Chairman, President and Chief Executive Officer

November 2007